



A WORLD CLASS INNOVATION
PARC IN DUNDEE
FOR SUSTAINABLE MOBILITY
AND LOW CARBON ENERGY



Excellent infrastructure

Advanced Skills Academy

Support Packages

Innovation expertise

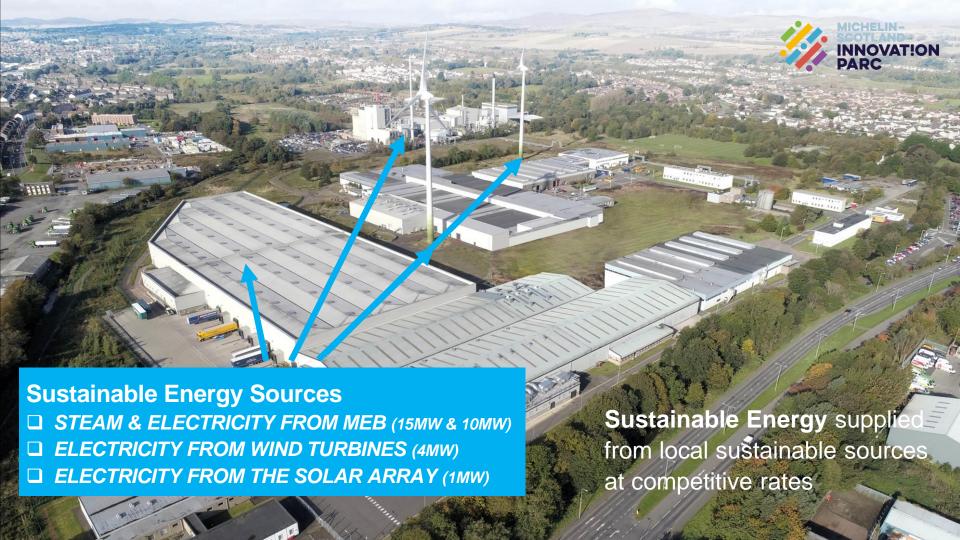
Green energy













Decommissioning



Michelin equipment decommissioning nearing completion



Demolition

MICHELIN-SCOTLAND INNOVATION PARC

- → Significant progress already made
- → All demolition complete by end 2020

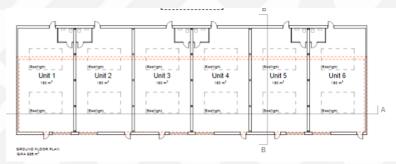




Transformation

MICHELIN-SCOTLAND INNOVATION PARC

Start-ups and SME build





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Delica (0.1) (8					
oposed A-A section					
F	 F	F	F	E A	
posed South elevation					
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posed North elevation					
rusus sery St					
	-8				
posed B-B section					
posed West elevation	· Prop	osed East elevation			

Transformation

Skills Academy preparation

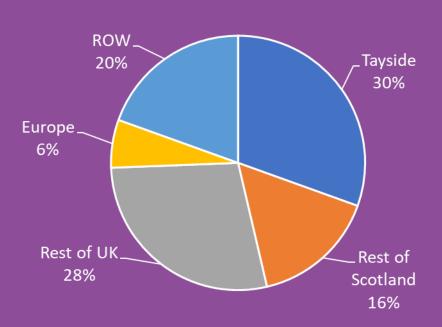




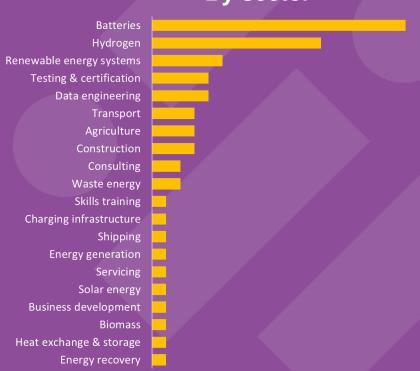




By source location



By sector





Planning matters...

Demolition/repurposing considerations, especially industry ←→ campus cohabitation

Market dynamism and first mover advantage

Multiple investors, all with varying expectations, but certainty and confidence top of list

Integrating the new parc into the local community

Sustainable mobility transition – decarbonising transport, facilitating travel and accessibility

- Social rejection of non-sustainability
- Data & Al revolution
- Automated driving and electric powering
- · Last mile delivery
- Increased assets utilization



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